

# How to Achieve Success in Your ACO: Using Consulting and Technology to Your Benefit

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# Joint Forces

*A change in your environment requires a partner with the agility to evolve along with you.*



# Agenda

Intro to Salient and Pinnacle

Why Consulting is a Necessity?

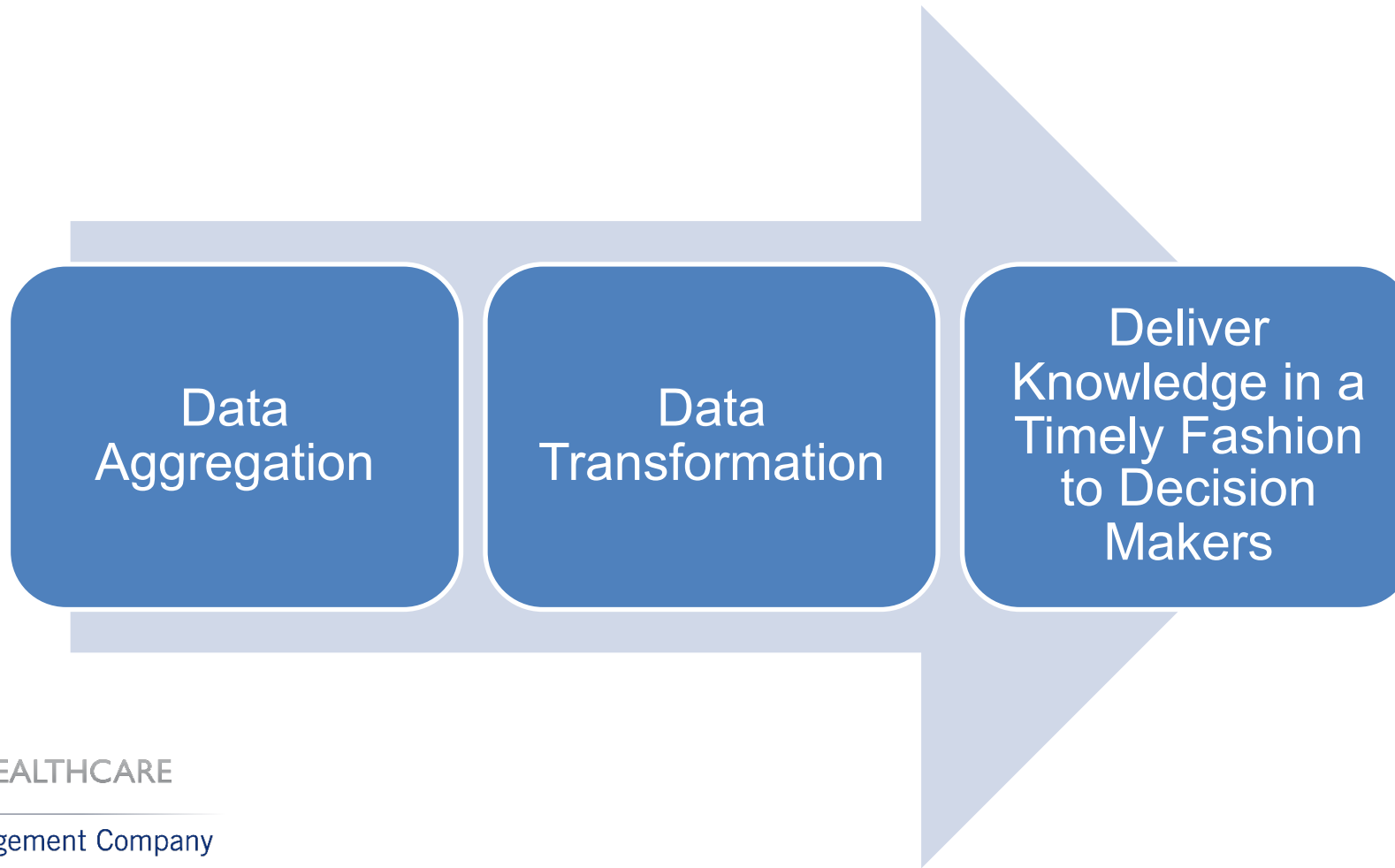
How Technology is Utilized in Consulting?

The Pinnacle Strategy Powered by Salient Healthcare



# Salient is...

## Value Based Performance Management Solution



# The Salient Healthcare Solution

## SOFTWARE



High Performance Data Mart / Multiple Interfaces

## APPLICATION



Data Enrichment / Prescriptive Methodology

## SERVICES



Support / Training / Consulting / Toolkits / Analytics  
/ Maintenance / Hosting

# Pinnacle Overview

## A National Presence



# The Pinnacle Strategy Powered by Salient: How Do We Fit In?

**Pinnacle's team has a long history of developing and implementing value-based care arrangements.**



# Why is Consulting a Necessity?

## Third Party Perspective

- Managing contracts across payers and instilling effective communication

## Subject Matter Expertise

- Tips and tricks on implementing team-based care & identifying areas of opportunity

## Change Management Requires Behavior Change

- How to motivate people and culture change

## Data and Technology

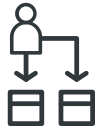
- Ensure holistic view for continuous process improvement

# Consulting Categories for Analysis



## Quality Compliance

- VBC will have metrics to comply with



## Acuity Scores (Risk)

- Ability to measure how sick the population is; this is a coding skill



## Membership

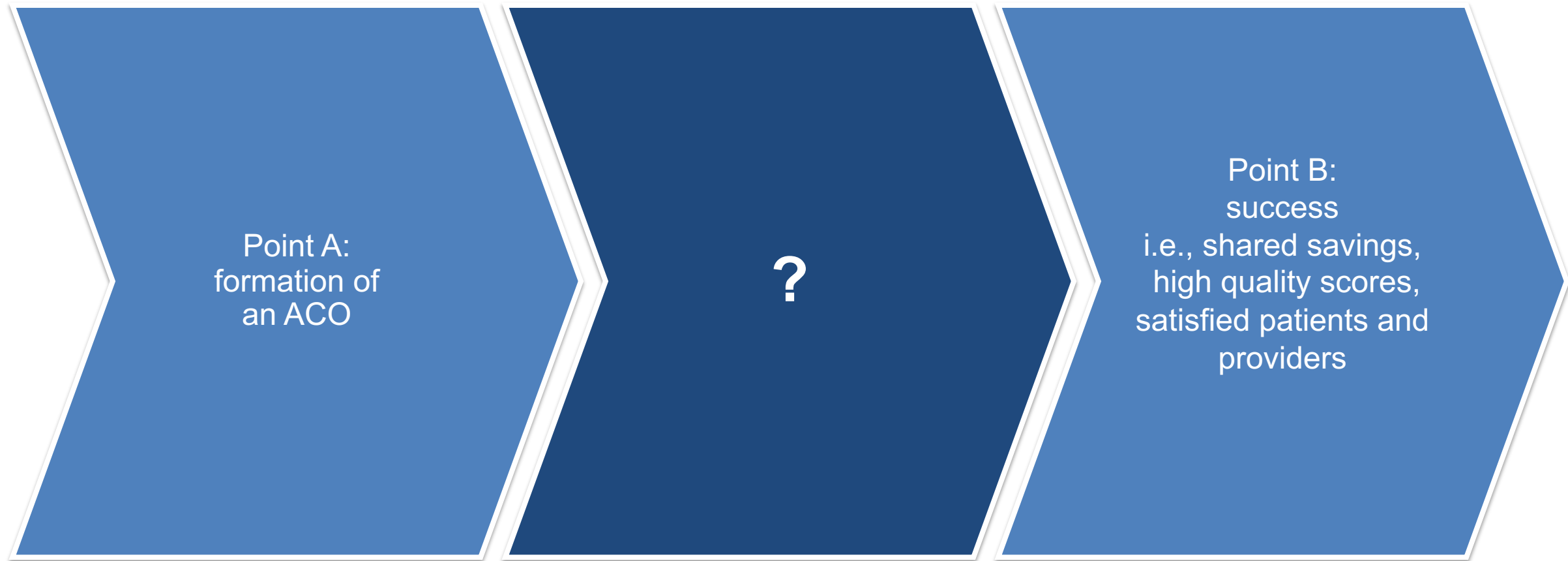
- Different methods; continuity of care premise



## Spend & Utilization

- Facility, provider, and drug costs

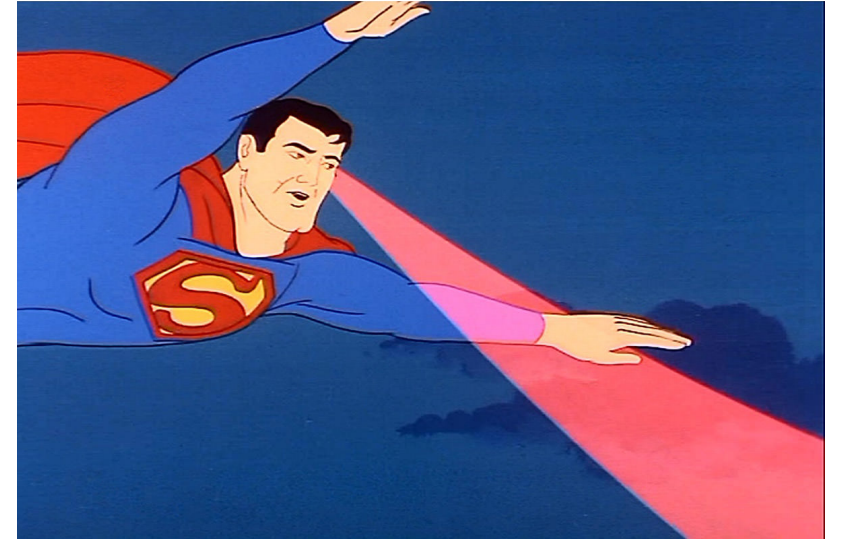
# How do you get from point A to point B?



# How is Technology Utilized in Consulting?



The **Sentinel Effect** is:  
The tendency for human performance to improve when participants are aware that their behavior is being evaluated





# The Common Data Sources

## CMS Sources

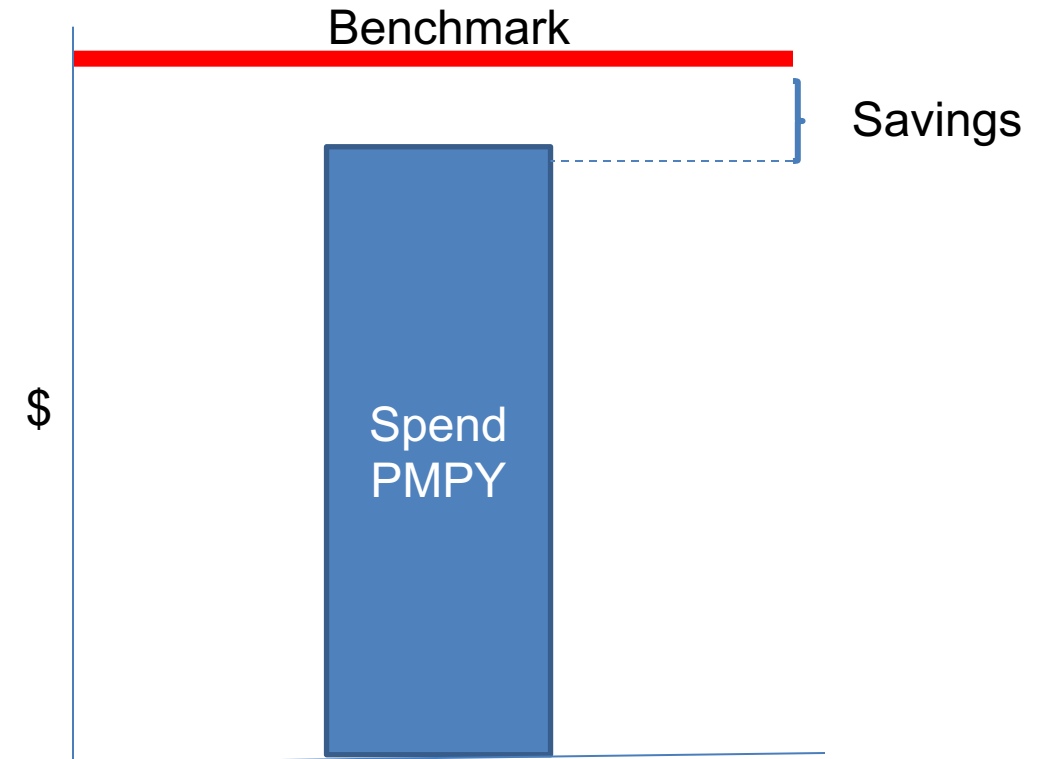
- Assignment and Alignment
- Exclusion files
- Physician Supplier
- CCLF (claim and claim line feed)
- QEXPU/MEXPU/AEXPU (expenditure and utilization files)
- Benchmark
- PUF (public use files)
- NPPES (National Plan and Provider Enumeration System)
- QPP (quality payment program)
- Chronic Condition Warehouse
- CMS Compare

# The Common Data Sources Cont'd

## Other Sources

- EHR/EMR (Electronic Health Record/ Electronic Medical Record)
- HIE/ADT (Health Information Exchange/ Admit/Discharge/Transfer)
- Scheduling
- Care Management
- SDOH (Social Determinants of Health)

# The Ultimate KPI



# Measurements

## Finance

- Spend PMPY vs benchmark

## Risk

- Current risk score

## Attribution

- Attribution to ACO, TIN, and NPI
- % continuously attributed
- % of benes seen per quarter for PC services

## Quality

- AWW % complete
- Other care gap closures

## Utilization

- % change Visits per 1000 (ER, IP, HHA, SNF, Hospice, Obs Enc, PC)
- % 30d, 90d, & 180d readmissions
- TCM % complete

# Other Measurement Themes

## Network Management

- Referrals
- Leakage

## Assignables

- Spend and risk
- Likelihood logic

## Data Aggregation

- Multipayer

# Initiative Examples: The How

## High ER Utilization

- Answer your own phone
- Extend office hours during the week
- Extend office hours on weekends
- Team up with an urgent care
- Allow for emergent office visits during the day
- Call-me-first cards

## High churn rate

- See all patients for AWWs
- Schedule next visit during current visit
- Increase visit frequency for patients with chronic condition
- Discuss specialist utilization
- Track snow birds and take proactive measures

## Low quality compliance

- Conduct internal surveys
- Schedule AWWs
- Team up with PT/OT
- Team up with OB/Gyn
- Team up with behavior health specialists

# Tying ROI to Behavior Changes using Data (examples)

ER: answer your own phone



decrease ER utilize by 8%



therefore save \$200,000

Churn: complete AWW at least 70% of total population



increase primary care utilization and generate an additional \$250,000 to providers via FFS



continuously attributed population saves an avg of \$2,000 PMPY

Quality: Conducting internal surveys



increase patient satisfaction



increase probability of increased quality metrics



full shared savings amount

# A Customized Strategy for your Organization: Powered by Salient

## 45-day risk-free trial using your data:

- You will have a team of consultants to help quickly identify areas of opportunity with the highest return on investment
- Customized data analysis with drill ability and actionable lists
- Pragmatic tactics developed by Subject Matter Experts
- Easy-to-Comprehend Visualization of your Claim and Claim Line Feeds (CCLF) as well as Additional Medicare Data Sources
- Robust Cohort Functionality to Assess Vulnerable Populations
- Soc 2 Type 2 Certified | High Level of Security & HIPAA Compliance
- Ready to Use Information in as Little as Two Weeks
- Access to Initiative-Driving Toolkits & Operational Best Practices

For more information, contact

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# Questions & Discussion



# Stop By Our ACO Exhibit Hall Virtual Booth



<https://www.acoexhibithall.com/vendor-booth/salient-healthcare/population-health-ii-software-tools-data-analytics/117/>



A Division of Salient Management Company



# Thank You



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